## **Sustainability Data**

## [FOR PEOPLE] Social KPIs

Note: Due to a change in the accounting period, data after fiscal 2021 covers the months of January through December. For previous fiscal years, fiscal year data was for April through the following March.



OK PLOFEL) Social KF15	2019	2020	2021	2022	Company
Human Capital					- Company
Basic Information					
Number of employees (female/male)	11,760/2,300	12,053/2,350	11,755/2,260	10,997/2,182	KOSÉ Group*1 (as of 31 December from 2021)
Average length of service (years)	13.0	11.9	11.4	12.1	KOSÉ Domestic Group Companies*4
Number of new graduates hired to regular full-time positions	24 (22	74 (47	10/24	22/14	(as of 31 December from 2021) KOSÉ Domestic Group Companies*4
(female/male)	31/22	71/47	40/24	22/14	(as at 1 April of each year)
Employee turnover among new graduates within 3 years (%)	4.7	10.0	7.3	10.0	KOSÉ Domestic Group Companies*4 (as of 31 December from 2021)
Furnover rate <management (excluding<="" and="" non-management="" positions="" td=""><td></td><td>2.3</td><td>3.4</td><td>3.7</td><td>KOSÉ Domestic Group Companies</td></management>		2.3	3.4	3.7	KOSÉ Domestic Group Companies
peauty experts)> (%)	_	2.3	3.4	3.7	(as of 31 December from 2021)
Furnover rate for Beauty Consultants (%)	_	8.5	8.3	11.4	KOSÉ Domestic Group Companies (as of 31 December from 2021)
otal turnover rate (%)	_	6.3	6.9	8.7	KOSÉ Domestic Group Companies (as of 31 December from 2021)
Furnover rate due to personal reasons <management and="" non-<br="">management positions (excluding beauty experts)&gt; (%)</management>	_	_	3.2	3.6	KOSÉ Domestic Group Companies (as of 31 December from 2021)
Turnover due to personal reasons for Beauty Consultants (%)	_	_	8.3	10.3	KOSÉ Domestic Group Companies (as of 31 December from 2021)
Fotal turnover rate due to personal reasons (%)	_	_	6.8	8.6	KOSÉ Domestic Group Companies
			5.5	0.0	(as of 31 December from 2021)
Diversity & Inclusion					
Ratio of outside directors (%)	35.7	35.7	35.7	35.7	KOSÉ Corporation (At the end of each annual general meeting of shareholders)
Ratio of female employees in the board of directors (%)	14.3	28.6	28.6	28.6	KOSÉ Corporation (At the end of each
					annual general meeting of shareholders)
Ratio of female employees in managerial positions (%)	24.7	26.6	28.8	28.9	KOSÉ Group (as of 31 December from 2021)
tatio of female employees in leadership positions%2 (%)	29.6	33.6	34.7	35.2	KOSÉ Group (as of 31 December from 2021)
Sender Wage Gap *11(% of women to men) <management positions=""></management>	_	_	_	99.9	KOSÉ Corporation (As of Dec. 31)
Gender Wage Gap (% of women to men) < General workers>	_	_	_	89.0	KOSÉ Corporation (As of Dec. 31)
Sender Wage Gap (% of women to men) <beauty experts=""></beauty>	_	_	_	90.0	KOSÉ Corporation (As of Dec. 31)
Gender Wage Gap (% of women to men) <total above="">*12</total>	_	_	_	70.1	KOSÉ Corporation (As of Dec. 31)
Proportion of employees who took childcare leave (female/male) (%)	100.0/3.0	100.0/52.3	100.0/67.1		KOSÉ Domestic Group Companies*4
Return rate following childcare leave (female/male) (%)	93.0/100.0	98.7/100.0	96.9/100.0		KOSÉ Domestic Group Companies*4 KOSÉ Domestic Group Companies*4
lumber of employees working shortened hours for childcare	189	475	501	623	(as of 31 December from 2021)
Number of employees taking extended leave for family care	_	4	11		KOSÉ Domestic Group Companies
lumber of employees taking paid leave for family care lumber of employees working shortened hours for family care	0	5 5	15 5	3	KOSÉ Domestic Group Companies*4 KOSÉ Domestic Group Companies*4
otal number of participants in skill development & improvement training	1	3		<u>J</u>	ROSE Bornesae Group Companies 4
persons) <management (excluding="" and="" eauty="" experts)="" non-management="" positions=""></management>	_	_	1,135	2,893	KOSÉ Domestic Group Companies*10
Total number of participants in skill development & improvement training total hour) <management (excluding="" and="" beauty="" experts)="" non-management="" positions=""></management>	_	_	20,624.5	50,386.0	KOSÉ Domestic Group Companies*10
Total number of participants in skill development & improvement training average per person/hour) < management and non-management positions (excluding beauty experts)>	_	_	13.1	17.8	KOSÉ Domestic Group Companies*10
Ratio of employees with disabilities (%)	2.29	2.21	2.22	2.41	KOSÉ Domestic Group Companies*6 (as of 31 December from 2021)
lumber of rehired employees	207	251	261	317	KOSÉ Domestic Group Companies*4
lealth and Safety	207			317	(as of 31 December from 2021)
annual working hours (average hours/employee)		1,643.5	1,637.4	1,709.4	OSÉ Domestic Group Companies*5
Innual overtime (average hours/employee)	_	44.6	53.9	70.2	KOSÉ Domestic Group Companies
atio of paid leave taken (%)	63.7	64.4	66.9	69.2	KOSÉ Domestic Group Companies*4
lumber of occupational accidents resulting in a leave of absence	11	52	31		(as of 31 December from 2021) KOSÉ Domestic Group Companies*4
lumber of occupational accidents resulting in a leave of absence	0	0	0		KOSÉ Domestic Group Companies*4
atio of employees participating in health checks (%)	100.0	100.0	100.0	100.0	KOSÉ Domestic Group Companies*4 (as of 31 December from 2021)
atio of employees participating in stress checks (%)	93.1	85.8	92.3	90.9	KOSÉ Domestic Group Companies*4.7
Quality of Life Improvement					(as of 31 December from 2021)
Number of general participants in sports events	24,678	470 <sup>*8</sup>	0*8	2.448	KOSÉ Corporation
Support for cutaneous porphyria patients (people/number of products provided)	8/71	4/20	4/14	,	KOSÉ Corporation
Support for Women and Education					
lumber of schools accepted for company tours%3	11/107	1/4*8	2/6*8	7/114	KOSÉ Corporation
schools/students) lumber of students provided with tuition support at girls' junior high	4.4			20	vocé como miso
chool in Tanzania (cumulative total since FY2017)	14	21	30		KOSÉ Corporation
Implementing education assistance in Madagascar.(Students)	142	- *9	220	150	ALBION CO., LTD.

- \*1 : KOSÉ Group: KOSÉ Corporation and its 38 subsidiary companies, for a total of 39 companies.

  \*2 : Leadership Position Person(s) in a position with subordinate(s), or equivalent positions.

  \*3 : Company Tour A social tour for high school/junior high school students.

  \*4 : Scope to be expanded to domestic group companies from fiscal 2020.
- \*5 : Includes paid leave, maternity leave, childcare leave, personal injury and illness leave, etc.
- \*6 : Starting in fiscal 2020, six companies that are obligated to employ people with disabilities will be covered.

  \*7 : Voluntary checkups \*8 : In FY2020 and FY2021, the number of cases implemented was reduced and the response cancelled due to the prevention of new coronavirus infections.

  \*9 : In FY2020, activities were suspended due to the prevention of new coronavirus infections.
- \*11: Calculated only on base salary. Excludes employees working shorter hours, those on leave, and those who joined or retired during the period.
- \*12: There is no difference in the wages of men and women for equal work; overall differences occur due to differences in wage levels, gender composition, years of service, position,
- and grade by employment type.

  © For the ratio of women in management positions, the gender wage gap, % of men taking parental leave, etc., see the Women's Advancement Promotion Company Database of Ministry of Health, Labour and Welfare. https://positive-rvouritsu.mhlw.go.ip/positivedb/detail?id=16851



			2020	2021	2022	Company	
ENERGY	Conno1		7 246 0	7 270 0	6 405 9	vosť cara	
	Scope1	Market-based	7,346.9 16,006.8	7,270.0 12,508.6	6,405.8 10,785.8	KOSÉ Group	
	Scope2	Location-based	16,021.5	15,224.2	14,044.4	KOSÉ Group	
		TOTAL	669,760.1	720,632.7	668,734.5	KOSÉ Group	
		Category 1 Purchased	327,617.1	356,114.3	293,772.5	NOSE Group	
CO2(GHG)Emissions (t-CO2) * Total Emission		Category 2 Product/Service Category 2 Capital Goods	25,550.8	11,328.3	17,171.8		
		Fuel and energy- Category 3 related activities not	4,057.0	3,990.8	3,640.3		
		Category 4 included in SCOPE1&2 Transportation, distribution (upstream)	59,061.7	87,926.7	99,753.8		
		Category 5 Waste generated in	3,760.2	4,193.9	3,468.4		
		operations  Category 6 Business trips	1,848.7	1,978.8	1,873.5		
	Scope3	Commuting of		·			
		Employees	4,757.2	4,628.2	3,892.2		
		Category 8 Leased asset Transportation,	0	0		N/A	
		distribution	0	0	0	N/A	
		Category 10 Processing of sold products	0	0	0	N/A	
		Category 11 Usage of sold products	234,454.2	243,076.8	237,665.6		
		Category 12 Disposal of sold products	8,653.4	7,395.0	7,496.5		
		Category 13 Leased asset	0	0	0	N/A	
		(downstream) Category 14 Franchise	0	0	0	N/A	
	<del>                                     </del>	Category 15 Investment	0	0	0	N/A	
		d power (electricity)	35,630.2	34,534.1	32,059.0	KOSÉ Group	
Energy Consumption (MWh)		enerated using renewable energy	1,992.6	8,436.9	9,358.2		
Total Energy Consumption (G		ation (In-house power generation)	2,422.5	2,755.3 476,556.7	2,076.1 424,559.8	KOSÉ Group	
City gas consumption (km3)	<u>.,</u>		464,334.3 2,071.6	2,150.5	1,808.1	KOSÉ Group	
LP gas consumption (km3)			13.8	14.2	14.1	KOSÉ Group	
Gasoline consumption (kL)			770.4	726.5	726.2	KOSÉ Group	
Fuel oil consumption (kL)			280.0	266.0	224.0	KOSÉ Group	
Diesel oil consumption (kL)		_	9.3	13.6	18.3	KOSÉ Group	
Kerosene consumption (kL)			104.7	57.0	50.9	KOSÉ Group	
Atmospheric Emissions							
NOx emissions (tons)			5.1	7.4	3.5	KOSÉ Corporation Prod Department	
SOx emissions (tons)			0.4	0.6	0.2	KOSÉ Corporation Prod Department	
Waste Volume of waste (tons)			3,134	2,724	2,163*	KOSÉ Group Production	
Recycling Rate (%)			99.3	100.0	100.0	Department KOSÉ Group Production	
Water Resources			33.3	100.0	100.0	Department	
	TOTAL		290.0	289.0	303.8		
	101712		250.0	203.0	303.0		
	ı	Curface water (rivers Jakes pende)	0	0	0		
		Surface water (rivers, lakes, ponds)	0	0	0	1	
Water intake (1.000m3)		Brackish water/Sea water	0	0	0		
Water intake (1,000m3)		Brackish water/Sea water Well water (recyclable ground water)	0 207.7	203.9	0 223.4	KOSÉ Group Production Department	
Water intake (1,000m3)		Brackish water/Sea water  Well water (recyclable ground water)  Unrecyclable ground water	0 207.7 0	0 203.9 0	0 223.4 0		
Water intake (1,000m3)		Brackish water/Sea water  Well water (recyclable ground water)  Unrecyclable ground water  Produced water/mixed water	0 207.7 0	0 203.9 0	0 223.4 0		
Water intake (1,000m3)	101::	Brackish water/Sea water  Well water (recyclable ground water)  Unrecyclable ground water	0 207.7 0 0 82.5	0 203.9 0 0 85.1	0 223.4 0 0 80.3		
Water intake (1,000m3)	TOTAL	Brackish water/Sea water  Well water (recyclable ground water)  Unrecyclable ground water  Produced water/mixed water  Tap water (third party water source)	0 207.7 0 0 82.5 198.9	0 203.9 0 0 85.1 203.1	0 223.4 0 0 80.3 187.0		
Water intake (1,000m3)	TOTAL	Brackish water/Sea water  Well water (recyclable ground water) Unrecyclable ground water Produced water/mixed water  Tap water (third party water source)  Rivers (Freshwater, surface)	0 207.7 0 0 82.5 198.9	0 203.9 0 0 85.1 203.1 158.5	0 223.4 0 0 80.3 187.0 143.9	Department	
	TOTAL	Brackish water/Sea water  Well water (recyclable ground water) Unrecyclable ground water Produced water/mixed water Tap water (third party water source)  Rivers (Freshwater, surface) Sea	0 207.7 0 0 82.5 198.9 151.8	0 203.9 0 0 85.1 203.1 158.5	0 223.4 0 0 80.3 187.0 143.9	Department	
	TOTAL	Brackish water/Sea water  Well water (recyclable ground water) Unrecyclable ground water Produced water/mixed water  Tap water (third party water source)  Rivers (Freshwater, surface) Sea Ground water,well water	0 207.7 0 0 82.5 198.9 151.8 0	0 203.9 0 0 85.1 203.1 158.5 0	0 223.4 0 0 80.3 187.0 143.9 0	Department  KOSÉ Group Productio	
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Waste water (1,000m3) *6 : Starting in fiscal 2020, si	ix compani	Brackish water/Sea water  Well water (recyclable ground water) Unrecyclable ground water Produced water/mixed water Tap water (third party water source)  Rivers (Freshwater, surface) Sea Ground water,well water Sewage (waste waterto third party) Other les that are obligated to employ people	0 207.7 0 0 82.5 198.9 151.8 0 0 47.1	0 203.9 0 0 85.1 203.1 158.5 0 0 44.7	0 223.4 0 0 80.3 187.0 143.9 0 0	Department  KOSÉ Group Production Department  KOSÉ Group Production	
Waste water (1,000m3) *6 : Starting in fiscal 2020, si Water intake intensity (m3/pr	ix compani	Brackish water/Sea water  Well water (recyclable ground water) Unrecyclable ground water Produced water/mixed water Tap water (third party water source)  Rivers (Freshwater, surface) Sea Ground water,well water Sewage (waste waterto third party) Other les that are obligated to employ people	0 207.7 0 0 0 82.5 198.9 151.8 0 0 47.1 0 0 with disabilities will b 0.01573	0 203.9 0 0 85.1 203.1 158.5 0 0 44.7 0 e covered.	0 223.4 0 0 80.3 187.0 143.9 0 0 43.1 0	KOSÉ Group Production Department  KOSÉ Group Production Department  KOSÉ Group Production Department KOSÉ Group Production	
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<sup>\*</sup> From FY2022, the data categories were reorganized.

## [FUNDAMENTAL POLICIES] (Governance) INDEX



	2020	2021	2022	Company
Supply Chain				20
Risk Assessment (Questionnaire)Number of Suppliers	123	148	157	KOSÉ Domestic Group Companies
Number of Suppliers participated inProcurement Policy Briefing	91	99	93	KOSÉ Domestic Group Companies
Number of Suppliers Participated in Information Exchange Meetings	6	6	16	KOSÉ Domestic Group Companies
Number of Suppliers & Manufacturers Subject to Inspection/Autid	39 <sup>*1</sup>	36 <sup>*1</sup>	89	KOSÉ Domestic Group Companies
Phylanthropy				
Research/International Exchange Grants by KOSÉ Cosmetology Research Foundation (Project/Million Yen)	43/14,600	37/13,900	30/14,050 (Cum. Total since FY1990: 913/127,584)	
Donation & Funding (Million Yen)*2	54,513	178,557	26,257	KOSÉ Group*4
Number of Local Beauty Seminars	12	11	11	KOSÉ Domestic Group Companies
Compliance				
Number of Participates in Compliance Training	7,917	5,778	7,946	KOSÉ Domestic Group Companies
Number of Reports/Calls for Compliance-Related Incident	69	93	105	KOSÉ Domestic Group Companies
Of reports to the Reporting and Consultation Desk for Compliance, the number judged to be compliance violations	_	_	5	KOSÉ Domestic Group Companies
Fines, surcharges and settlements related to corruption (10,000 yen)	_	_	0	KOSÉ Domestic Group Companies
Disciplinary dismissal and resignation due to compliance violations such as corruption (cases)	_	_	0	KOSÉ Domestic Group Companies
Disciplinary dismissal and resignation due to violation of human rights, harassment, etc. (cases)	_	_	0	KOSÉ Domestic Group Companies
Number of Violations of Laws & Regulations (serious incidents with impact on business management)	0	0	0	KOSÉ Domestic Group Companies
Number of violations of the Pharmaceuticals and Medical Devices Act or the Act against Unjustifiable Premiums and Representations (cases)			0	KOSÉ Domestic Group Companies
Number of Reports to Personal Information Protection Commission for Personal Information Leakage Incidents	5	0	2	KOSÉ Domestic Group Companies
Quality Assurance				
Number of Customer Calls*3	75,298	74,039	78,853	KOSÉ Domestic Group Companies
Total number of participants in ability development and skills training (employees in managerial positions and regular, full-time employees)	0	2	0	KOSÉ Domestic Group Companies
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<sup>\*1:</sup>Visiting activities have been reduced to prevent the spread of the new coronavirus.

<sup>\*2:</sup>Donated products are converted into monetary values.

<sup>\*3:</sup>Customer calls include inquiries, requests, suggestions, and feedbacks

<sup>\*4:</sup>From FY2022, the scope has been expanded to the KOSÉ Group.